

CALIBRE

Base Realignment and Closure (BRAC) and Infrastructure Analysis Programs

Redevelopment of FAMC 2006

HIGHLIGHTS

- >> CALIBRE supported the Army's highly successful implementation of BRAC 2005, including the management of a \$18B program with 329 construction projects, 1,147 discrete actions, and annual net savings of \$1B
- >> CALIBRE's property conveyance support has contributed significantly to the BRAC Division's disposal of over 259,000 BRAC and Non-BRAC Excess Installations acres, producing \$120M in property sales revenue, reducing caretaker costs, and saving taxpayer dollars.
- >> CALIBRE personnel provided subject matter experts and held key leadership positions on The Army Basing Study (TABS) Group that performed the analysis behind to the Army's BRAC 2005 Recommendations.
- >> CALIBRE was the primary contractor supporting the Army for the European Infrastructure Consolidation Analyses, which eliminated excess infrastructure and resulted in annual savings of \$163M through FY21.
- >> CALIBRE completed a comprehensive infrastructure Capacity Analysis to assist the Army with a determination of excess real property assets against projected Army end strength reductions. CALIBRE's analysis helped project an 18 percent excess across Army facilities.
- >> CALIBRE was the primary contractor supporting the Afghanistan Divestiture Study initiative, which aims to save over \$110M by divesting over 200 sites in Afghanistan.

Since 2000, CALIBRE has provided continuous support to the Army's BRAC and other infrastructure reduction missions. The CALIBRE Team has consistently demonstrated the experience, skills, knowledge and mission flexibility necessary for the analysis, implementation, environmental, and property conveyance tasks required.

>> CALIBRE's Capabilities include:

- Program Planning and Decision Support
- Business Plan Guidance, Preparation, Analysis and Execution
- Strategic Communications, Event Management and Public Outreach
- Performance Metrics Identification and Assessment
- Fiscal Management, Resource Analysis and Optimization, Program Budget / Requirements Formulation
- Property Conveyance Strategic Planning, Analysis, Negotiations, Document Preparation / Review
- MILCON Project Planning and Program Execution Management
- Legislative and Legal Document Analysis
- Data Collection, Integration and Management
- Project Management and Scheduling
- NEPA Documentation Preparation and Review
- Environmental Analysis, Planning, Clean-up Strategy Development, NEPA, Regulatory Review, Program Oversight and Documentation Preparation / Review.
- Infrastructure Capacity and Military Value Analyses

- Scenario Development for BRAC and Stationing
- Analysis of Infrastructure Implications from Force Structure Changes

>> BRAC 2005 Planning and Implementation

- **Program Management and Governance**
CALIBRE assisted the Army's BRAC Division in developing its BRAC 2005 strategic goals. CALIBRE assisted in developing an integrated approach that synchronized the 102 BRAC Business Plans used to manage the \$18B program. CALIBRE assisted in the development and implementation of the BRAC Business Plan Actions Reporting Guidance Memo and the BRAC 2005 Annex to the Army Campaign Plan, permitting the Army to track the execution of the 1,147 BRAC actions necessary for successful implementation.
- **MILCON Program**
The CALIBRE Team supported the Army's BRAC MILCON program, managing costs, scope, and schedule to ensure that 329 projects worth nearly \$14B were completed on time and to standard.
- **Strategic Communications and Messaging**
CALIBRE was instrumental in developing the BRAC Division's Strategic Communications Plan, which synchronized the BRAC message across Army and DoD stakeholders. CALIBRE

also drafted an extensive handbook for communities growing under BRAC, a comprehensive Critical Analysis of BRAC 2005 Analysis and Implementation, tri-folds for senior leaders, periodical articles, and videos.

• **Event Management**

CALIBRE assisted the BRAC Division in planning and executing high-level conferences that served to identify and frame key issues for Senior Leadership resolution. These included 12 Vice Chief of Staff of the Army Summits and numerous three- and two-star forums.

>> **BRAC 2005, Legacy BRAC and Non-BRAC Excess Installations Property Conveyance, Resource and Environmental Management**

• **Property Conveyance**

CALIBRE support was instrumental to the BRAC Division's disposal of over 259,000 BRAC and Non-BRAC Excess Installation acres.

>> **Resource Management**

• The CALIBRE Resource Team partners with the BRAC's Division's Federal workforce, applying its extensive knowledge and broad experience in support of all aspects of BRAC planning, programming, budgeting, and execution processes. CALIBRE provides support managing the BRAC obligation authority, unobligated balances, and unliquidated obligations. CALIBRE supported the BRAC Division's successful transition to a single consolidated DoD Base Closure Account by participating in planning meetings, preparation of implementation memorandum, reprogramming over \$739M from closed Legacy BRAC and BRAC 2005 accounts; assisting with the development and justification of a multi-year obligation plan; and providing BRAC Division Resource Managers with an innovative obligation report. CALIBRE developed the BRAC financial management tool, improving the accuracy and efficiency of the BRAC Division's Budget submissions. CALIBRE provides technical and programmatic support to all phases of the FY budget development, including preparation of the narrative and supporting material for the Army's BRAC budget justification books.

>> **Environmental Program Management and Installation Environmental Program Coordination**

• CALIBRE's many years of experience and successes working environmental issues on closed BRAC and NBE properties. CALIBRE provides high-quality, cost-effective, and efficient environmental management support such as determining environmental liabilities, BRAC cleanup planning, Defense and Statement Memorandum of Agreement management, and planning, implementation, and oversight of National Environmental Policy Act efforts. Our Team of subject matter experts provide industry-leading advice and support on complex environmental issues, such as groundwater treatment and cleanup, soil remediation processes, cost estimating techniques, sampling and analysis technologies, and effective regulatory compliance negotiations, accelerating environmental characterization and cleanup. CALIBRE has developed, revised, and commented on cost-to-complete estimates and phase schedules for all BRAC sites entered in the Army Environmental Database-Restoration (AEDB-R).

CALIBRE's BRAC Environmental Coordinators (BEC) currently manage 24 former Army installations with 121 active environmental sites. These sites encompass every environmental issue involving soil, water, and air, requiring extensive experience in federal and state regulations, expertise in regulatory negotiations, and understanding of Army environmental policy. Our BECs' expertise allow them to propose and, upon approval, execute changes to existing cleanup agreements, permits, orders, or decrees, achieving timely and effective cleanup and property transfers. Our Team's innovative approaches have saved the Army millions of dollars, clearing the way for accelerated property transfers.

CALIBRE's Team also assisted the BRAC Division in institutionalizing the Environmental Services Cooperative Agreement and Performance-Based Contracting processes prior to the implementation of the BRAC 2005 round. The privatization of \$225M of environmental

cleanups for BRAC and Non-BRAC Excess Installations saved taxpayers over \$130M.

>> **Large-scale Infrastructure Analyses**

In addition to its BRAC support, CALIBRE was the primary contractor for several major infrastructure analyses. These include the 2013-14 European Infrastructure Consolidation (EIC), the 2013-14 Army Capacity Analysis (ACA) and the 2015-16 Afghanistan Divestiture Study (ADS).

• **EIC**

CALIBRE supported the two-year EIC analysis through all three phases - preparation, analysis, and execution. Our personnel employed the state-of-the-art tools, models, and databases necessary for supporting and managing the analytical, management, governance, reporting, and implementation planning processes. The analysis resulted in projected annual savings of \$163M through FY21, eliminating excess infrastructure, and validating the remaining infrastructure required to support strategic or operational capabilities.

• **ACA**

CALIBRE supported the Assistant Secretary of the Army (Installations, Energy & Environment) by completing a facilities capacity analysis, utilizing both linear and adaptive tools to determine levels of excess in core mission and supporting facilities totaling 702 million square feet against projected reductions in Army end strength and reduced levels of budget authority. CALIBRE made recommendations to improve facilities data reporting based on analysis of data from 83 installations. At 33 of those installations, we proposed cost-saving measures.

• **ADS**

CALIBRE supports the ongoing ADS initiative, divesting over 200 Afghan infrastructure sites and saving over \$110M annually. The work included developing a comprehensive installation database to identify excess capacity in the current Afghan National Army and National Police installations. Continued military value and economic analysis will outline specific courses of action to achieve the required cost savings.